

REVE

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## Summary of Estimates of Revenue Accounts

Approved  
Budget  
2012/2013  
£'000

Approved  
Budget  
2013/2014  
£'000

### Departmental - Subjective Summary

| Approved Budget 2012/2013 (£'000) |                       | Approved Budget 2013/2014 (£'000) |
|-----------------------------------|-----------------------|-----------------------------------|
| 131,863                           | Employee Expenses     | 131,239                           |
| 14,306                            | Premises Expenses     | 15,274                            |
| 21,774                            | Supplies and Services | 21,390                            |
| 18,576                            | Transport Costs       | 18,956                            |
| 112,960                           | Third Party Payments  | 99,056                            |

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# Chief Executive's Unit

## Section 2

## Chief Executive's Unit



| Approved<br>2012/2013<br>£ | Objective Summary            | Approved<br>2013/2014<br>£ |
|----------------------------|------------------------------|----------------------------|
| 226,003                    | Chief Executive              | 234,798                    |
| 4,544,103                  | Head of Improvement and HR   | 4,319,950                  |
| 1,973,874                  | Head of Strategic Finance    | 1,925,968                  |
| <b>6,743,980</b>           | <b>Total Net Expenditure</b> | <b>6,480,716</b>           |

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## Chief Executive's Unit

## Chief Executive

| Approved<br>2012/2013<br>£ | Subjective Summary                            | Approved<br>2013/2014<br>£ |
|----------------------------|---|----------------------------|
| 219,453                    | Direct Employee Expenses                      | 228,090                    |
| 377                        | Indirect Employee Expenses                    | 377                        |
| <b>219,830</b>             | <b>Employee Expenses</b>                      | <b>228,467</b>             |
| 900                        | Printing Stationery & General Office Expenses | 900                        |
| 1,043                      | Communications & Computing                    | 1,201                      |
| 1,000                      | Expenses                                      | 1,000                      |
| 700                        | Miscellaneous                                 | 700                        |
| <b>3,643</b>               | <b>Supplies &amp; Services</b>                | <b>3,801</b>               |
| 2,185                      | Contract Hire & Operating Leases              | 2,028                      |
| 300                        | Public Transport                              | 300                        |
| 45                         | Car Allowances                                | 202                        |
| <b>2,530</b>               | <b>Transport Related Expenditure</b>          | <b>2,530</b>               |
| <b>226,003</b>             | <b>Total Gross Expenditure</b>                | <b>234,798</b>             |

Chief Executive's Unit

Chief Executive

**Approved**

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## Chief Executive's Unit

## Head of Improvement and HR

| Approved<br>2012/2013<br>£ | Subjective Summary                            | Approved<br>2013/2014<br>£ |
|----------------------------|---|----------------------------|
| 3,441,180                  | Direct Employee Expenses                      | 3,282,282                  |
| 187,006                    | Indirect Employee Expenses                    | 176,303                    |
| <b>3,628,186</b>           | <b>Employee Expenses</b>                      | <b>3,458,585</b>           |
| 1,500                      | Buildings & Plant                             | 1,200                      |
| 309,000                    | Other Property Costs                          | 309,000                    |
| 220                        | Cleaning & Domestic Services                  | 220                        |
| <b>310,720</b>             | <b>Premises Related Expenditure</b>           | <b>310,420</b>             |
| 24,320                     | Equipment Furniture & Materials               | 21,151                     |
| 31,504                     | Printing Stationery & General Office Expenses | 26,504                     |
| 187,014                    | Communications & Computing                    | 194,154                    |
| 18,450                     | Expenses                                      | 18,250                     |
| 615                        | Grants & Subscriptions                        | 615                        |
| 171,476                    | Miscellaneous                                 | 171,050                    |
| <b>433,379</b>             | <b>Supplies &amp; Services</b>                | <b>431,724</b>             |
| 4,600                      | Direct Transport Costs                        | 4,400                      |
| 4,222                      | Contract Hire & Operating Leases              | 4,039                      |
| 3,440                      | Public Transport                              | 3,040                      |
| 68,920                     | Car Allowances                                | 53,605                     |
| <b>81,182</b>              | <b>Transport Related Expenditure</b>          | <b>65,084</b>              |
| 10,000                     | Independent Units within the Council          | 10,000                     |
| 60,695                     | Government Departments                        | 25,695                     |
| 1,000                      | Voluntary Associations                        | (500)                      |
| 68,956                     | Other Establishments                          | 68,956                     |
| 60,426                     | Private Contractors                           | 60,426                     |
| <b>201,077</b>             | <b>Third Party Payments</b>                   | <b>164,577</b>             |
| <b>4,654,543</b>           | <b>Total Gross Expenditure</b>                | <b>4,430,390</b>           |



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## Chief Executive's Unit

## Head of Strategic Finance

| Approved<br>2012/2013<br>£ | Subjective Summary           | Approved<br>2013/2014<br>£ |
|----------------------------|------------------------------|----------------------------|
| (107,170)                  | Internal Income              | (107,170)                  |
| <b>(107,170)</b>           | <b>Income</b>                | <b>(107,170)</b>           |
| <b>(107,170)</b>           | <b>Total Income</b>          | <b>(107,170)</b>           |
| <b>1,973,874</b>           | <b>Total Net Expenditure</b> | <b>1,925,968</b>           |



# Community Services

## Section 3



## Community Services

| Approved<br>2012/2013<br>£ | Objective Summary                        | Approved<br>2013/2014<br>£ |
|----------------------------|--|----------------------------|
| 162,612                    | Executive Director of Community Services | 157,428                    |
| 43,414,749                 | Head of Adult Care                       | 42,507,780                 |
| 15,727,382                 | Head of Children and Families            | 15,924,395                 |
| 9,906,163                  | Head of Community and Culture            | 9,941,981                  |
| 64,210,758                 | Head of Education                        | 64,100,074                 |
| <b>133,421,664</b>         | <b>Total Net Expenditure</b>             | <b>132,631,659</b>         |

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Community Services

Executive Director of Community Services



Approved  
2012/2013  
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Subjective Summary

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Community Services

Head of Adult Care

**Approved**

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## Community Services

## Head of Children and Families

| <b>Approved<br/>2012/2013<br/>£</b> | <b>Subjective Summary</b>                   | <b>Approved<br/>2013/2014<br/>£</b> |
|-------------------------------------|---|-------------------------------------|
| (938,736)                           | Customer & Client Receipts                  | (941,564)                           |
| 0                                   | Government Grants                           | (61,500)                            |
| (19,815)                            | Other Grants Reimbursements & Contributions | (19,815)                            |
|                                     |   |                                     |
|                                     |   |                                     |
|                                     |   |                                     |





## Community Services

## Head of Community and Culture

| Approved<br>2012/2013<br>£ | Subjective Summary                          | Approved<br>2013/2014<br>£ |
|----------------------------|---|----------------------------|
| (1,959,041)                | Customer & Client Receipts                  | (1,906,307)                |
| (1,394,000)                | Government Grants                           | (1,355,220)                |
| (840,635)                  | Other Grants Reimbursements & Contributions | (1,147,110)                |
| (19,518)                   | Interest                                    | (19,518)                   |
| (151,222)                  | Internal Income                             | (81,647)                   |
| <b>(4,364,416)</b>         | <b>Income</b>                               | <b>(4,509,802)</b>         |
| <b>(4,364,416)</b>         | <b>Total Income</b>                         | <b>(4,509,802)</b>         |
| <b>9,906,163</b>           | <b>Total Net Expenditure</b>                | <b>9,941,981</b>           |

## Community Services

## Head of Education

| Approved<br>2012/2013<br>£ | Subjective Summary           | Approved<br>2013/2014<br>£ |
|----------------------------|------------------------------|----------------------------|
| 51,383,008                 | Direct Employee Expenses     | 52,144,595                 |
| 90,782                     | Indirect Employee Expenses   | 111,566                    |
| <b>51,473,790</b>          | <b>Employee Expenses</b>     | <b>52,256,161</b>          |
| 898,415                    | Buildings & Plant            | 898,478                    |
| 1,213,290                  | Energy Costs                 | 1,423,635                  |
| 3,521                      | Rents                        | 3,521                      |
| 8,130                      | Rates                        | 8,130                      |
| 247,881                    | Water Services               | 268,492                    |
| (340,659)                  | Other Property Costs         | (496,371)                  |
| 1,146,754                  | Cleaning & Domestic Services | 1,155,488                  |
| 236,197                    | Grounds Maintenance Costs    | 196,197                    |
| <b>3,413,528</b>           |                              |                            |



## Community Services

## Head of Education

| <b>Approved<br/>2012/2013<br/>£</b> | <b>Subjective Summary</b>                   | <b>Approved<br/>2013/2014<br/>£</b> |
|-------------------------------------|---|-------------------------------------|
| (1,856,014)                         | Customer & Client Receipts                  | (1,873,238)                         |
| (438,606)                           | Government Grants                           | (428,606)                           |
| (272,557)                           | Other Grants Reimbursements & Contributions | (228,887)                           |
| (143,831)                           | Internal Income                             |                                     |



# Customer Services

## Section 4



## Customer Services

| Approved<br>2012/2013<br>£ | Objective Summary                       | Approved<br>2013/2014<br>£ |
|----------------------------|---|----------------------------|
| 13,993,464                 | Executive Director of Customer Services | 14,270,822                 |
| 6,352,956                  | Head of Customer and Support Services   | 6,205,253                  |
| 11,301,799                 | Head of Facility Services               | 11,133,588                 |
| 1,871,729                  | Head of Governance and Law              | 1,649,074                  |
| <b>33,519,948</b>          | <b>Total Net Expenditure</b>            | <b>33,258,737</b>          |



## Customer Services

| Approved<br>2012/2013<br>£ | Subjective Summary            | Approved<br>2013/2014<br>£ |
|----------------------------|-------------------------------|----------------------------|
| 15,324,901                 | Employee Expenses             | 15,224,381                 |
| 2,347,667                  | Premises Related Expenditure  | 2,344,530                  |
| 4,251,148                  | Supplies & Services           | 3,839,890                  |
| 6,461,887                  | Transport Related Expenditure | 6,427,463                  |
| 25,152,064                 | Third Party Payments          | 24,515,140                 |
| (1,211,551)                | Capital Costs                 | 0                          |
| (42,230,169)               | Income                        | (42,516,667)               |
| 23,424,000                 | Transfer Payments             | 23,424,000                 |
| <b>33,519,948</b>          | <b>Total Net Expenditure</b>  | <b>33,258,737</b>          |





## Customer Services

## Executive Director of Customer Services

| Approved<br>2012/2013<br>£ | Subjective Summary           | Approved<br>2013/2014<br>£ |
|----------------------------|------------------------------|----------------------------|
| (2,024,901)                | Recharges to Other Services  | (2,024,901)                |
| <b>(2,024,901)</b>         | <b>Income</b>                | <b>(2,024,901)</b>         |
| <b>(2,024,901)</b>         | <b>Total Income</b>          | <b>(2,024,901)</b>         |
| <b>13,993,464</b>          | <b>Total Net Expenditure</b> | <b>14,270,822</b>          |





## Customer Services

Head of Customer and Support Services

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# Development and Infrastructure Services

## Section 5



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## Development and Infrastructure Services

Executive Director of Development and Infrastructure Services

| Approved<br>2012/2013<br>£ | Subjective Summary                            | Approved<br>2013/2014<br>£ |
|----------------------------|---|----------------------------|
| 1,661,454                  | Direct Employee Expenses                      | 1,579,427                  |
| 28,555                     | Indirect Employee Expenses                    | 25,027                     |
| <b>1,690,009</b>           | <b>Employee Expenses</b>                      | <b>1,604,453</b>           |
| 0                          | Energy Costs                                  | 896                        |
| 253                        | Fixtures & Fittings                           | 253                        |
| <b>253</b>                 | <b>Premises Related Expenditure</b>           | <b>1,149</b>               |
| 75,233                     | Equipment Furniture & Materials               | 49,575                     |
| 154,662                    | Printing Stationery & General Office Expenses | 128,669                    |
| 89,354                     | Communications & Computing                    | 62,826                     |
| 3,853                      | Expenses                                      | 3,353                      |
| 500                        | Grants & Subscriptions                        | 500                        |
| 13,889                     | Miscellaneous                                 | 5,889                      |
| <b>337,490</b>             | <b>Supplies &amp; Services</b>                | <b>250,812</b>             |
| 1,766                      | Public Transport                              | 1,766                      |
| 14,237                     | Car Allowances                                | 16,703                     |
| <b>16,003</b>              | <b>Transport Related Expenditure</b>          | <b>18,469</b>              |
| 1,130                      | Other Establishments                          | 1,130                      |
| <b>1,130</b>               | <b>Third Party Payments</b>                   | <b>1,130</b>               |
| <b>2,044,884</b>           | <b>Total Gross Expenditure</b>                | <b>1,876,012</b>           |



# Development and Infrastructure Services

Executive Director of Development and Infrastructure Services

| Approved<br>2012/2013<br>£ | Subjective Summary           | Approved<br>2013/2014<br>£ |
|----------------------------|------------------------------|----------------------------|
| (17,960)                   | Customer & Client Receipts   | (17,960)                   |
| (1,679)                    | Internal Income              | (1,679)                    |
| <b>(19,638)</b>            | <b>Income</b>                | <b>(19,638)</b>            |
| <b>(19,638)</b>            | <b>Total Income</b>          | <b>(19,638)</b>            |
| <b>2,025,246</b>           | <b>Total Net Expenditure</b> | <b>1,856,374</b>           |





## Development and Infrastructure Services

## Head of Planning and Regulatory Services

| Approved<br>2012/2013<br>£ | Subjective Summary                          | Approved<br>2013/2014<br>£ |
|----------------------------|---|----------------------------|
| (2,359,845)                | Customer & Client Receipts                  | (2,359,969)                |
| (5,000)                    | Government Grants                           | (5,000)                    |
| (102,578)                  | Other Grants Reimbursements & Contributions | (106,285)                  |
| <b>(2,467,423)</b>         | <b>Income</b>                               | <b>(2,471,254)</b>         |
| <b>(2,467,423)</b>         | <b>Total Income</b>                         | <b>(2,471,254)</b>         |
| <b>2,890,394</b>           | <b>Total Net Expenditure</b>                | <b>2,983,090</b>           |

## Development and Infrastructure Services

## Head of Economic Development

| Approved<br>2012/2013<br>£ | Subjective Summary   | Approved<br>2013/2014<br>£ |
|----------------------------|--|----------------------------|
| 3,342,778                  | Direct Employee Expenses                                       | 3,232,538                  |
| 41,359                     | Indirect Employee Expenses                                     | 41,359                     |
| <b>3,384,138</b>           | <b>Employee Expenses</b>                                       | <b>3,273,897</b>           |
| 227,026                    | Buildings & Plant  | 227,026                    |
| 59,963                     | Energy Costs   | 80,160                     |
| 73,107                     | Rents  | 73,107                     |
| 1,418                      | Rates  | 1,418                      |
| 18,183                     | Water Services   | 15,637                     |
| 15,133                     | Other Property Costs   | 1,133                      |
| 54,100                     | Cleaning & Domestic Services                                   | 57,073                     |
| 4,500                      | Grounds Maintenance Costs                                      | 4,500                      |
| 17,000                     | Premises Insurance   | 0                          |
| <b>470,429</b>             | <b>Premises Relat (, Tr 8012 0 0 8012 76 0 0 8012 76 0 0 :</b> |                            |

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# Other Operating Income and Expenditure

## Section 6

## Other Operating Income and Expenditure



| Approved<br>2012/2013<br>£ | Objective Summary            | Approved<br>2013/2014<br>£ |
|----------------------------|------------------------------|----------------------------|
| 1,224,746                  | Elected Members              | 1,232,562                  |
| 1,056,114                  | Sundry Services              | 268,119                    |
| 1,441,212                  | Unfunded Pensions            | 1,522,249                  |
| <b>3,722,072</b>           | <b>Total Net Expenditure</b> | <b>3,022,930</b>           |



## Other Operating Income and Expenditure

| Approved<br>2012/2013<br>£ | Subjective Summary            | Approved<br>2013/2014<br>£ |
|----------------------------|-------------------------------|----------------------------|
| 1,687,720                  | Employee Expenses             | 1,720,884                  |
| 1,126,677                  | Supplies & Services           | 1,093,530                  |
| 139,377                    | Transport Related Expenditure | 140,218                    |
| 768,298                    | Third Party Payments          | 68,298                     |
| 0                          | Income                        | 0                          |
| <b>3,722,072</b>           | <b>Total Net Expenditure</b>  | <b>3,022,930</b>           |





# Other Operating Income and Expenditure

Elected Members

| Approved<br>2012/2013<br>£ | Subjective Summary           | Approved<br>2013/2014<br>£ |
|----------------------------|------------------------------|----------------------------|
| 0                          | Customer & Client Receipts   | 0                          |
| <b>0</b>                   | <b>Income</b>                | <b>0</b>                   |
| <b>0</b>                   | <b>Total Income</b>          | <b>0</b>                   |
| <b>1,224,746</b>           | <b>Total Net Expenditure</b> | <b>1,232,562</b>           |

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# Other Operating Income and Expenditure

## Unfunded Pensions

| Approved<br>2012/2013<br>£ | Subjective Summary             | Approved<br>2013/2014<br>£ |
|----------------------------|--------------------------------|----------------------------|
| 1,441,212                  | Indirect Employee Expenses     | 1,522,249                  |
| <b>1,441,212</b>           | <b>Employee Expenses</b>       | <b>1,522,249</b>           |
| <b>1,441,212</b>           | <b>Total Gross Expenditure</b> | <b>1,522,249</b>           |

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